

QUALITY MANAGEMENT SYSTEM POLICY STATEMENT

Hub West Scotland (hWS or the Company) is a private sector development company that works in partnership with the public sector in the west of Scotland. The Company adds value by creating opportunities for collaboration, innovating and providing value for money solutions that address our Participants' (Clients') needs. We are passionate about the opportunity to provide value for money and enhance the quality, efficiency and accessibility of community services.

hWS works with our Participants and a carefully selected private sector supply chain to develop and execute estate strategies and to design, construct, finance and maintain community infrastructure facilities. hWS's primary focus is in health and primary care, education, culture and leisure, emergency service and affordable housing sectors.

The Company is committed to maintaining a Quality Management System (QMS) that complies with BS EN ISO 9001: 2015 Certification, which will include aspects specific to its business activities. The QMS will be updated as necessary to reflect the evolution of the Company's service offer and to incorporate improvement opportunities that are defined as part of the Opportunities for Improvement Process and Core Process Reviews. The QMS will be reviewed and updated as appropriate to ensure that it is appropriate in the context of the Company's operating environment on an annual basis.

The Company's QMS benchmarks are:

- BS EN ISO 9001:2015 Quality Management Systems
- ISO 14001:2015 Environmental Management System
- OHSAS 18001:2007 Occupational Health & Safety Management System

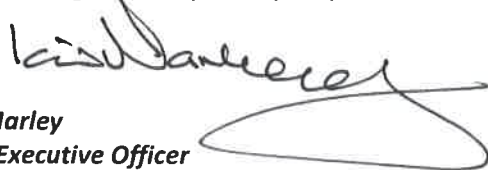
This Policy Statement is published and shared with all employees and organisations who work on our behalf because their cooperation is required to successfully implement this policy and also ensure that their work is carried out without risk to themselves, other people and the environment.

The key objectives of this policy are detailed in the hWS QMS scope document.

To implement the policy the Company's Executive Management Team (EMT) will:

- Sponsor and lead the development, implementation and on-going review the OMS
- Require all members of staff to perform their duties in accordance with the Company's QMS and contribute to continuous improvement
- Communicate regularly with employees to ensure that this policy is understood, implemented and maintained through feedback that is encouraged from all stakeholders

The Chief Executive Officer will regularly review and update the QMS Policy Statement in order to ensure its continuing suitability. This policy is also available to relevant interested parties upon request.

A handwritten signature in black ink, appearing to read "Iain Marley". The signature is written in a cursive style and is positioned above the printed name and title.

Iain Marley
Chief Executive Officer
August 2018